



GTRI EMSO Workshop, 31 March – 2 April 2026

DAY 1: EMSO Assessments

31 Mar 2026, Location: GTRI Headquarters, 250 14th St NW **(SECRET)**

- 0745 Registration Check-in / Security
- 0830 Admin / Agenda / Security Mr. Matt “Cess” Poole, (GTRI)
- 0845 Welcome Stephen Welby,
..... (Director SISD)
- 0900 950th Spectrum Warfare Group EMSO Effectiveness LtCol Scott “Hodor” Pratt
..... (Commander, Det 1, 950th SWG)
- 0930 Joint Center for EMSO Readiness (JCER) Maj Tyler Conrad
..... (Chief, Engineering & Analysis Division, JCER, USSTRATCOM)
- 1000 **BREAK**
- 1015 PEO C3BM Cross-Cutting EW & DAF EMBM Dr. Richard Van Hook,
..... (Chief, Cross-Cutting Electronic Warfare Division, PEO C3BM)
- 1100 **LUNCH** (90 minutes)
- 1230 Modeling and Simulation Development for M vs. N EMSO Engagements ..Dr. Mark Smith,
..... (GTRI-SEAL)
- 1315 DARK SIL..... Dr. Audrey Paulus, (GTRI-SEAL)
- 1345 INDOPACOM Pacific Sentry JEMSO Assessment Decision Aide Mr. Scott Teel,
..... (GTRI SISD)
- 1415 **BREAK**
- 1430 JEMSO in support of Conventional/Nuclear Integration (CNI) Mr. Mark Pelton,
..... (USSTRATCOM J842)
- 1515 NDAA Section 1510 Non-Kinetic Effects Supply Chain Study Mr. Bryan Clark,
..... (The Hudson Institute)
- 1600 Pygmy Stallion Dr. Nick Hardman/Don Strausberger (GTRI)
- 1630 DAY 1 Closing Comments Mr. Poole, (GTRI)



GTRI EMSO Workshop, 31 March – 2 April 2026

DAY 2: Intelligence Assessments & Demonstration Day (Split Site) **GROUP 1**

1 Apr 2026, Location: Centennial Research Building, 400 10th St NW (TS//SCI)

- 0730 **GROUP 1 Check-in Centennial Research Building** (400 10th St NW) / Security 1st floor
..... *Move to CRB spaces*
- 0815 Admin / Daily Agenda / Security Mr. Matt “Cess” Poole, (GTRI)
- 0830 NASIC Assessments & EWIRDB Mr. Lawrence Burich,
..... *(EWIRDB, NASIC)*
- 0915 MSIC Threat Assessments James Vaughn,
..... *(DIA/MSIC)*
- 1000 **BREAK** (15 minutes)
- 1015 Aligning EMSS Strategy to C-C5ISRT Jared “Koko” Duckworth,
..... *(MITRE)*
- 1100 USSTRATCOM/CCMD J2 EMSO Intel Assessments CDR Josh Dugan,
..... *(USSTRATCOM Branch Chief, J2 EMSO)*
- 1145 USSTRATCOM JEWEC 2025 Operational Assessment Mr. Jason “Gump” Temple,
..... *(USSTRATCOM JEWEC Technical Director)*
- 1230 **LUNCH** (90 minutes) – *Move to Food Trucks at HQ or Restaurant of Choice*
- 1400 **GROUP 1 Demos and EMSO-Adjacent Briefings at HQ Building (CUI)**
- 1630 END OF DAY



GTRI EMSO Workshop, 31 March – 2 April 2025

DAY 2: Intelligence Assessments & Demonstration Day (Split Site) **GROUP 2**

1 Apr 2026, Location: GTRI Headquarters (250 14th St NW)

- 0830 **GROUP 2** Demos and EMSO-Adjacent Briefings at HQ Building (CUI)
- 1100 **LUNCH** (90 minutes) – *Move to Food Trucks at HQ or Restaurant of Choice*
- 1230 **GROUP 2 Check-in Centennial Research Building** (400 10th St NW) / Security 1st floor
 *Move to CRB spaces*
- 1300 Admin / Daily Agenda / Security Mr. Matt “Cess” Poole, (GTRI)
- 1315 NASIC Assessments & EWIRDB Mr. Lawrence Burich,
 (EWIRDB, NASIC)
- 1400 MSIC Threat Assessments James Vaughn,
 (DIA/MSIC)
- 1445 **BREAK**
- 1500 Aligning EMSS Strategy to C-C5ISRT Jared “Koko” Duckworth,
 (MITRE)
- 1545 USSTRATCOM/CCMD J2 EMSO Intel Assessments CDR Josh Dugan,
 (USSTRATCOM Branch Chief, J2 EMSO)
- 1630 USSTRATCOM JEWEC 2025 Operational Assessment Mr. Jason “Gump” Temple,
 (USSTRATCOM JEWEC Technical Director)
- 1715 DAY 2 Closing Comments Mr. Poole, (GTRI)



GTRI EMSO Workshop, 31 March – 2 April 2026

DAY 3: EMSO Assessments Working Groups

2 Apr 2026, Location: GTRI Headquarters (250 14th St NW) **(SECRET)**

- 0900 Check-in / Security
- 0915 Admin / Agenda / Security Mr. Poole, (GTRI)
- 0930 Introduction to EMSO Effectiveness Assessments Mr. Poole/Mr. Stephens,
..... (GTRI)
- 1000 Break/Divide into Groups ALL
- 1030 Pre-Mission / Mid-Mission / Post-Mission Working Groups Facilitators
- 1230 **LUNCH** (60 minutes)
- 1330 Pre-Mission Planning Debrief & Discussion..... Facilitators/Elected Reps
- 1400 Mid-Mission Engagement Debrief & Discussion Facilitators/Elected Reps
- 1430 Post-Mission & Effectiveness Debrief & Discussion Facilitators/Elected Reps
- 1500 Workshop Closing Comments Mr. Poole, (GTRI)